

**CARLA GONÇALVES BORGES**

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## Education

- 1998-2003 – **Law degree**, Nova University of Lisbon School of Law
  - Final grade: 18 (5,67/6)
  - Prize “*Professor Freitas do Amaral*”, awarded to the top five students
  - Merit Scholarship, awarded to the best student in 1999/2000
- 2004-2008 – **6<sup>th</sup> Masters and PhD in Law Programme**, Nova University of Lisbon Law School
  - Passed 1<sup>st</sup> phase (taught) with distinction and passed 2<sup>nd</sup> phase (taught)
  - Admitted to the dissertation preparation phase of a PhD in Law (2006)
- 2005 – **Postgraduate Course in Corporate Law**, Portuguese Catholic University School of Law – attended the module on Corporate Law
- 2005-2006 – **Postgraduate Course in Criminal Corporate Law**, Portuguese Catholic University School of Law – attended the module on Criminal Corporate Law
- 2005-2006 – **Postgraduate Course in Legal Studies**, Portuguese Catholic University School of Law – attended the sessions relating to Civil Procedural Law
- 2008 – **Postgraduate Course in Arbitration**, Nova University of Lisbon Law School
  - Final grade: 17
- 2016-2017 – **Postgraduate Course in Sports Law**, Portuguese Catholic University Lisbon School of Law
  - Final grade: 18

## Professional Experience

- 2020 - ... – Partner, Vieira de Almeida & Associados, Litigation & Arbitration
- 2014 - 2019 – Managing Associate, Vieira de Almeida & Associados, Litigation & Arbitration
- 2013 – 2014 – Senior Associate, Vieira de Almeida & Associados, Litigation & Arbitration
- 2005 - 2013 – Associate, Linklaters Lisbon, Litigation & Arbitration
- 2003 - 2005 – Trainee Lawyer, Linklaters Lisbon
- 2002 – European Summer Exchange Programme, Linklaters London and Lisbon

## Professional Experience in Arbitration

- Counsel in domestic arbitration: Institutional (8) and ad-hoc (4)
- Counsel in international institutional arbitration: ICC (6) and ICSID (1)
- Arbitrator in domestic arbitration: ad-hoc (1, Co-Arbitrator appointed by the Party)
- Arbitrator in international institutional arbitration: CCI (1, Sole Arbitrator appointed by the Court), CAC (1, Co-Arbitrator appointed by the Centre Chairman), Arbitration Centre of the Luso-Spanish Chamber of Commerce and Industry (1, Co-Arbitrator appointed by the Party)
- Secretary in domestic arbitration: ad-hoc (1)

## Education related to Arbitration

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| 2016 | – <i>Brief Course on the Court of Arbitration for Sport (Tribunal Arbitral do Desporto)</i> , held by the Nova University of Lisbon Law School                   |
| 2016 | – <i>1<sup>st</sup> Course on Investment Disputes International Arbitration</i> , held by the Nova University of Lisbon Law School                               |
| 2013 | – <i>ICC Advanced PIDA Training in International Commercial Arbitration</i> , organised by ICC Paris   |
| 2010 | – <i>Key Skills for Contentious Lawyers Course</i> , held by CPD Training / Linklaters Law & Business School   |
| 2007 | – <i>International and Comparative Commercial Arbitration Seminar</i> , held by Professor Loukas Mistelis at Portuguese Catholic University Lisbon School of Law |
| 2006 | – <i>Global Advocacy Programme</i> , organised by Linklaters London  |

## Publications

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| 2020 | – <i>“Análise de Jurisprudência: Acesso ao Tribunal Arbitral do Desporto para ‘Litígios Desportivos do Foro privado?’”</i> , co-author, in <i>Revista de Direito do Desporto</i> , nr. 5, May - August 2020.   |
| 2020 | – <i>“Third Parties, Consolidation and Cross-Claims”</i> , in <i>International Arbitration in Portugal</i> , A.A.V.V., Kluwer Law International (to be published).   |
| 2019 | – <i>“Cláusulas de Isenção de Responsabilidade”</i> , in A.A.V.V., <i>Enciclopédia de Direito do Desporto</i> , Mestre, Alexandre Miguel (Coord.), Coimbra, Gestlegal.   |
| 2019 | – <i>“Confidencialidade Fora de Pista: Consentimento e Renúncia a Garantias Jurisdicionais na Arbitragem à Luz do Caso Pechstein”</i> , co-author, in <i>Estudos Comemorativos dos 30 anos do Centro de Arbitragem Comercial da Câmara de Comércio e Indústria Portuguesa</i> , Coimbra, Almedina. |
| 2019 | – <i>Lei da Arbitragem Voluntária Anotada</i> , Vicente, Dário Moura (Coord.), collaboration in the updated case law research, 4. <sup>a</sup> ed., Coimbra, Almedina.   |

- 2018 – *Commercial Arbitration 2018 – Portugal*, co-author C&A VdA, in *GAR Know How*.
- 2017 – “*Tutela Cautelar no TAD: periculum in mora na revisão da lei*”, in Meirim, José Manuel (ed.), *Direito do Desporto*, Lisboa, Portuguese Catholic University.
- 2017 – *Commercial Arbitration 2017 – Portugal*, co-author C&A VdA, in *GAR Know How*.
- 2017 – *Lei da Arbitragem Voluntária Anotada*, Vicente, Dário Moura (Coord.), collaboration in the updated case law research, 3.<sup>ª</sup> ed., Coimbra, Almedina.
- 2016 – *Flash Informativo: Resolução alternativa de litígios de consumo – novo regime jurídico (Lei n.º 144/2015)*, co-author, VdA.
- 2015 – “*Dispute Boards – A Viable ADR Practice in Portugal*”, co-author, in *Young Arbitration Review*, Edition 16, January 2015.
- 2013 – “*State Court Assistance Moving Forward in Portugal?*”, Kluwer Arbitration Blog
- 2013 – “*A Extensão da Convenção de Arbitragem a Não Signatários*”, co-author, in *VI Congresso do Centro de Arbitragem da Câmara de Comércio e Indústria Portuguesa*, Coimbra, Almedina.
- 2012 – “*World Class Actions – A Guide to Group and Representative Actions around the Globe*”, co-author of the chapter relating to Portugal, in Karlsgodt, Paul G. (ed.), UK, Oxford University Press.
- 2011 – “*O Sistema de Reconhecimento de Decisões Arbitrais entre Portugal e Angola: consequências da inaplicabilidade da Convenção de Nova Iorque*”, in *Revista de Arbitragem e Mediação*, Ano 8, vol. 28, janeiro/março, São Paulo, Editora Revista dos Tribunais.
- 2010 – “*Constituição do Tribunal Arbitral em Arbitragens Multipartes*”, co-author, in “*III Congresso do Centro de Arbitragem da Câmara de Comércio e Indústria Portuguesa*, Coimbra, Almedina, e in *Revista de Arbitragem e Mediação*, Ano 7, vol. 25, abril/junho, São Paulo, Editora Revista dos Tribunais.
- 2009 – “*O Sistema de Reconhecimento de Decisões Arbitrais entre Portugal e Angola: consequências da inaplicabilidade da Convenção de Nova Iorque*”, in *Themis*, Revista da Faculdade de Direito da Universidade Nova de Lisboa, Lisboa, Ano IX, N.º 16.
- 2008 – “*Exclusão e Limitação da Responsabilidade em Contratos de Adesão*”, in *Sub Judice*, N.º 39, Coimbra, Almedina.
- 2006 – “*Pluralidade de Partes e Intervenção de Terceiros na Arbitragem*”, in *Themis*, Revista da Faculdade de Direito da Universidade Nova de Lisboa, Lisboa, Ano VII, N.º 13.
- 2006 – “*European Corporate Law*”, co-author of the chapter relating to Portugal, in Hulle, Karel van (ed.), Germany, Nomos.

### Conferences, Lectures and Other Relevant Activities

- 2010 - 2020 – Lecturer at the III, IV, V, VI and VII Postgraduate and University Extension Courses in Arbitration, held by the Nova University of Lisbon Law School

- 2019 – Lecturer on *Confidencialidade Fora de Pista: Consentimento e Renúncia a Garantias Jurisdicionais na Arbitragem à Luz do Caso Pechstein*, in the Master and PhD in Law Course at University of Lisbon Law School.
- 2019 – Lecturer on *Prova e articulados, prova e procedimentos cautelares/incidentes*, in the Course Evidence in Civil Litigation organized by Nova Dispute Resolution Forum at Nova University of Lisbon Law School.
- 2019 – Organizer of the 3<sup>rd</sup> Lisbon Pre-Moot Willem C. Vis International Commercial Arbitration Moot, organized by the Under-40 Commission of the Portuguese Arbitration Association.
- 2019 – Lecturer on *Medidas Cautelares em Arbitragem Internacional*, at the Master and PhD in Law Course at University of Lisbon Law School.
- 2019 – Speaker at the Conference *Due process paranoia and the search for lost efficiency*, organized by ICC YAF (Young Arbitrators Forum), at UM-PC in Lisbon.
- 2018 – Organizer of the 2<sup>nd</sup> Lisbon Pre-Moot Willem C. Vis International Commercial Arbitration Moot, organized by the Under-40 Commission of the Portuguese Arbitration Association.
- 2018 – Speaker on *Duty to Disclose and Public Policy* in the *Conference on International Arbitration with Gary Born*, organized by Nova University of Lisbon Law School, Arbitration Centre of the Portuguese Chamber of Commerce and Industry and the Portuguese Arbitration Association.
- 2015-2017 – Arbitrator in the national rounds of the Willem C. Vis International Commercial Arbitration Moot organised by the Nova University of Lisbon Law School.
- 2015 – Moderator of the panel “*Unlawful and unfair evidence: anything goes?*” at the Under-40 Session of the V Encontro Internacional de Arbitragem de Coimbra, at the University of Coimbra Law School.
- 2014 – Lecturer at the Course on Alternative Dispute Resolution organised by the Nova University of Lisbon Law School Students Association.
- 2013 – Lecturer at the Advanced ICC Arbitration Seminar, organised by ICC Portugal.
- 2013 – Speaker at the Roundtable: *The arbitrators’ powers*, in the Under-40 Session of the VII Congress of the Arbitration Centre of the Portuguese Chamber of Commerce and Industry.
- 2012 – Speaker on *A Extensão da Convenção de Arbitragem a Não Signatários*, in the VI Congress of the Arbitration Centre of the Portuguese Chamber of Commerce and Industry.
- 2012 – Speaker on *Fundamentos de Anulação das Decisões Arbitrais*, in the Conference *A Nova Lei de Arbitragem Voluntária*, organised by PLMJ and CDF of the Portuguese Bar Association.

### Relevant Positions and other functions

- 2019 - ... – Member of the Board of the Commercial Arbitration Centre of the Portuguese Chamber of Commerce and Industry

- 2018 - ... – Member of the Board of the Portuguese Chapter of Club Español del Arbitraje (CEA)
- 2016 – Member of the Executive Commission of Concórdia – Conciliation, Mediation and Arbitration Centre
- 2017 - 2019 – Co-chair of the Coordination Commission of the Under-40 Council of the Portuguese Arbitration Association (APA)

## Languages

- Portuguese: native
- English: fluent
- Castilian Spanish: intermediate (reading)

## Professional Affiliations

- Ordem dos Advogados Portugueses (Portuguese Bar Association)
- APA – Associação Portuguesa de Arbitragem (Portuguese Arbitration Association)
- ICC Young Arbitrators Forum (YAF)
- Club Español del Arbitraje (CEA)